

## **Ideal Team Player**

Find & hire suitable employees for the right job as a recruiter, promote cohesion through a selection process, achieve goals together & successfully with others

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## **Table of Contents**

Imprint Introduction: Information, Experiences of Success, Inspiration - you'll find all that in this Book Achieve Goals Interactively: Awards, Press Reviews, Customer Feedback Your Benefit in concrete Terms: Content, Organization and Structure of the Book Information as desired with Membership Discounts, eCourses, Workbooks, and custom, individual eBooks Successfully use the AI Extension to the Book for your Goals and to make Monev Experience Success and Inspiration: Discover your Way and support **Sustainability** Employer branding and recruiting via social media: It all depends on the corporate culture // By Katharina Daniels Job Interview - 6 unconventional questions for recruiters: finding the perfect employee // By Gerd Mittmann Motivation in the team: employee roles and types // By Barbara Haag Precision personnel search thanks to Big Data: The future of recruiting // By Barb Bidan Secret Method of Personnel & Recruiters: Cultural Fit // By Petra Barsch Recruiting and Cultural Fit: The Top 10 interview questions // By Marco De Micheli Teamwork and motivation: using the strengths of the employees correctly // By Richard de Hoop New job - onboarding: How to get started in the company [+ checklist] // By Oliver Koch Cultural Fit and Leadership: Finding suitable employees with values // By Dr. Anke Nienkerke-Springer Cultural Fit and Self-Image of the HR Industry: The End of HR? // By Simone Janson Cultural Fit in the Recruiting Process: Decrypt the motives and personality of the applicants // By Benjamin Schulz Social media in companies and as a professional tool: transparent applicants and employers with control frenzy? // By Simone Janson Conclusion: How to expand your Knowledge and Experience with interactive AI and discounted Add-on offers for free. Authors Overview Benjamin Schulz Dr. Anke Nienkerke-Springer **Oliver Koch** Richard de Hoop Marco De Micheli Petra Barsch Barb Bidan

Barbara Haag Gerd Mittmann Katharina Daniels Simone Janson Profound Expert Knowledge, Quality Assurance and AI: The Concept of Publisher of the Year Best of HR - Berufebilder.de® Appendix: Tips and Prompts for using the AI Extensions

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### **Introduction: Information, Experiences of Success, Inspiration - you'll find all that in this Book**

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### Employer branding and recruiting via social media: It all depends on the corporate culture // By Katharina Daniels

There are many, highly interesting researches on company cultures that describe a company's self-understanding. These self-perceptions are also reflected in the company as a whole, that is, as an image of the mood of all the actors who work in this company, from the board to the worker on the assembly line.

#### Lack of authenticity as a threat to the company

The web demands its own kind of intelligence and experience. If instruments are selected that run counter to the character and nature of the company, not only non-authenticity is dangerous to the company's reputation.

It also gets into the situation, breathlessly pursue a development and thereby lose the reflection on its own grown values.

### The culture of the company is important

I am not talking here about the word for remaining in the status quo, but I am talking about the fact that it is meaningful indeed survival is necessary, very closely to watch, which development is now to be at this moment already.

And it makes sense to look at the culture in this company very closely. For this we have to go into more detail.

### From the self-understanding of the individual to the company

This works somewhat analogously to the self-understanding of an individual:

- Am I rather a person who likes to push things quickly?
- Am I someone, too many discussions extremely annoying?
- Am I more someone who really enjoys working in teamwork?
- Is the feeling of having managed something together, important to me?

### Logic and action logics of the individual

A very vivid model is the model of the US social psychologist Clare Graves, who has explored, from the evolutionary development of man, in a constant commute between the individual combatant and the collective spirit, five logic and action logos characteristic of companies.

These are the power, the order, the achievement, the community and the integration. These thinking and action logics strongly determine the coexistence in the company, in teams.

### What to do when teams merge with different action logics?

Let's just imagine two teams to merge, one of them is absolutely team-oriented (action logic community), proud of the jointly achieved result.

The other is based on performance and once again on the performance of the individual; it counts on what the person has achieved or who has achieved without the community. The misunderstandings are practically popping up and can sometimes turn into war.

#### Power or order - what matters?

Or the action logic power: Here is important what the boss says, or the action logic order: main thing, things go their ordered course, too much lateral thinking gnaws at the basic festivals. Every culture has its right, no one is just right or wrong, it always depends on the context.

What, however, is the defining aspect of an Internet, an online culture? In the standard case, co-determination, dialog-oriented processes, cross-thinking, and at the same time the emphasis on subjective understanding.

### The 5 revelations in the Graves model

It is a very colorful mixture and such an understanding in the company to endure requires maturity, requires an integrative culture, the fifth stage of the Graves model:

An enterprise culture that can deal with contradictions, which can also tolerate openness that demands it when it comes into criticism against the company.

### Classic corporate cultures are afraid of the Internet

One can imagine that in a highly autocratic company, in a company where the selfunderstanding about beam and guide figures is transported, the diversity, the imponderability, which includes an on-line culture, has a terrifying effect.

A company that still predominantly defines itself as the classic organigram, with box-shaped competencies, in the interspaces of which so far vacillation, will not yet be ready for the anarchy of the net culture.

### Anarchy of the net culture